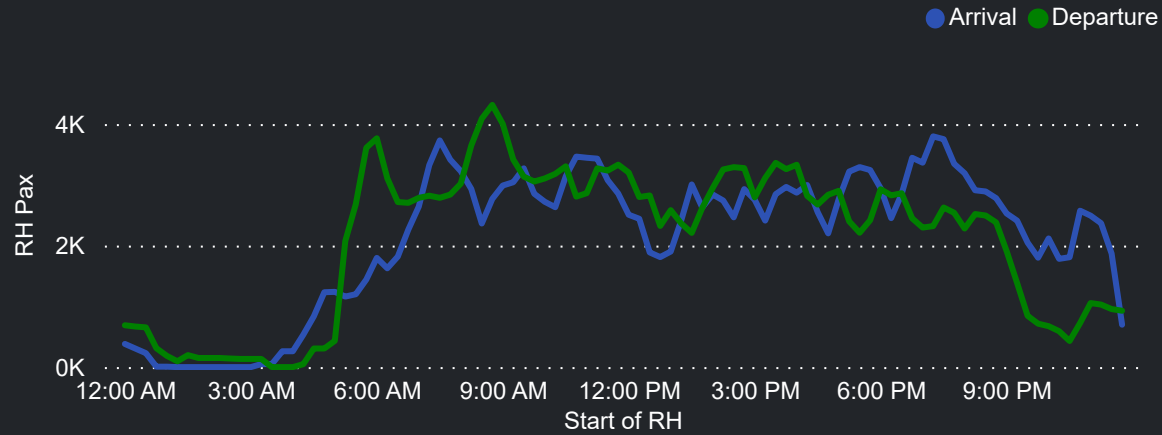


Airport Operations Plan - All Terminals

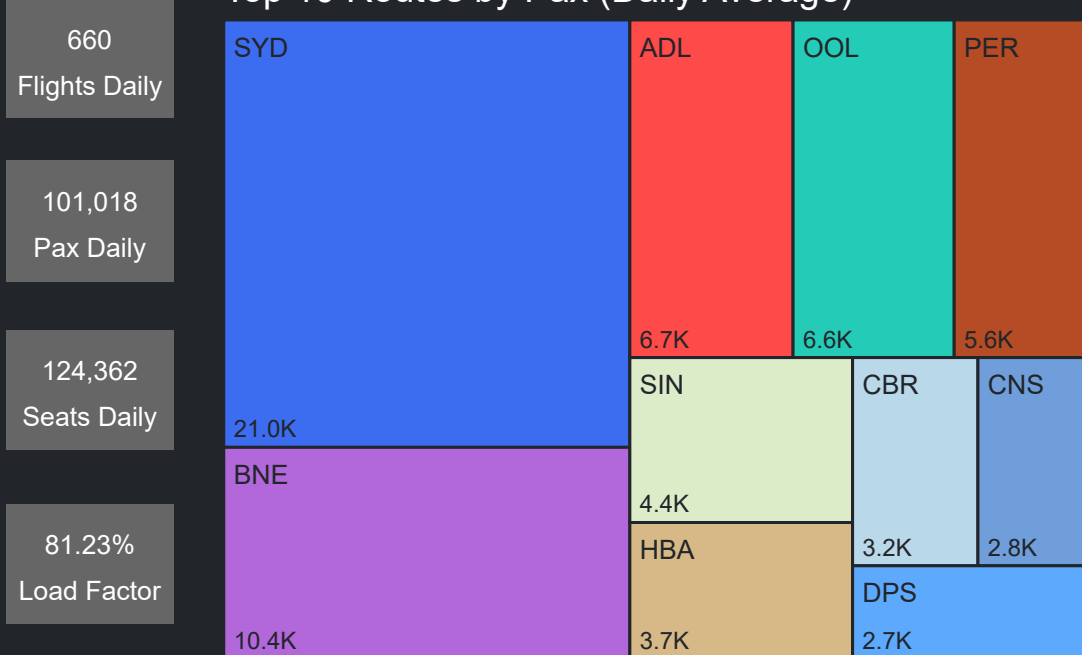
Rolling Hour Pax (Daily Average)



Pax Heat Map

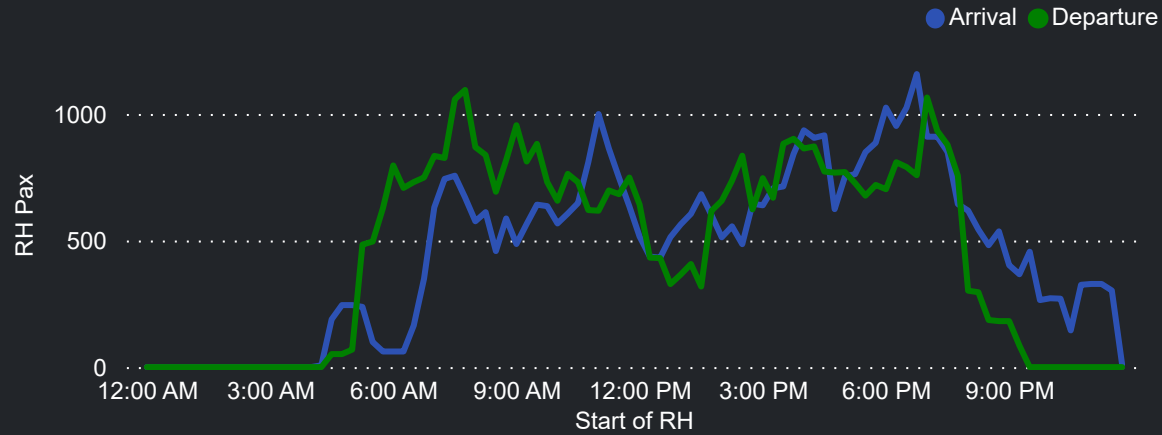
Month	Week	M	Tu	W	Th	F	Sa	Su	M	Tu	W	Th	F	Sa	Su	
Sep 2023	36					01	02	03						105,648	82,377	98,283
	37	04	05	06	07	08	09	10	99,345	92,078	94,786	99,291	109,447	84,765	99,133	
	38	11	12	13	14	15	16	17	98,660	93,360	101,776	105,415	114,162	88,653	103,905	
	39	18	19	20	21	22	23	24	104,707	96,899	103,148	103,769	107,557	86,942	107,058	
	40	25	26	27	28	29	30		107,735	98,747	102,011	107,126	113,264	90,829		
Oct 2023	40							01							102,167	
	41	02	03	04	05	06	07	08	108,649	99,739	101,903	106,473	107,852	90,145	104,400	
	42	09	10	11	12	13	14	15	107,997	97,404	102,646	104,969	110,509	85,653	101,632	
	43	16	17	18	19	20	21	22	105,319	93,788	101,082	104,866	109,950	86,486	102,104	
	44	23	24	25	26	27	28	29	105,166	98,157	103,131	107,206	114,514	88,746	102,800	
45	30	31						106,936	98,835							

Top 10 Routes by Pax (Daily Average)



Airport Operations Plan - Terminal 1

Rolling Hour Pax (Daily Average)



Top 10 Routes by Pax (Daily Average)

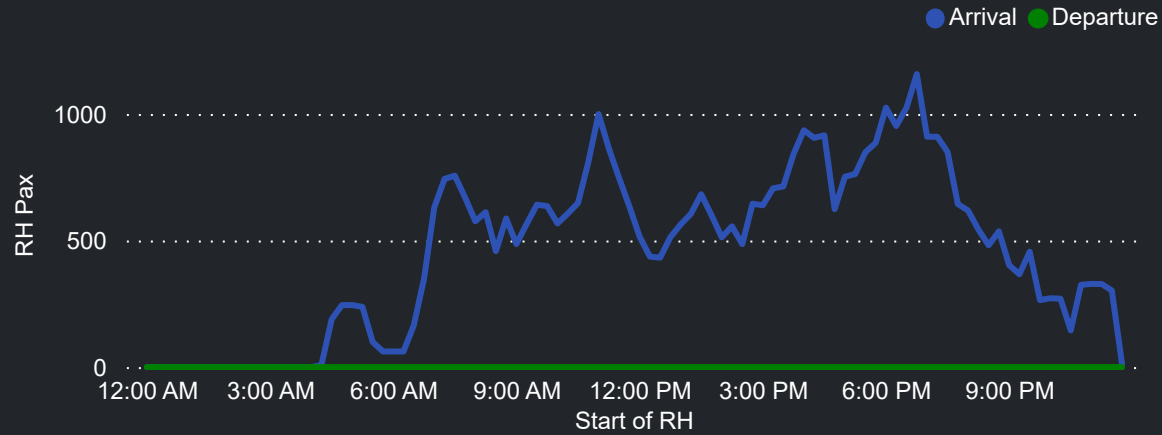


Pax Heat Map

Month	Week	M	Tu	W	Th	F	Sa	Su	M	Tu	W	Th	F	Sa	Su
Sep 2023	36					01	02	03					24,123	14,207	19,845
	37	04	05	06	07	08	09	10	23,724	21,173	23,753	24,179	25,568	14,982	20,131
	38	11	12	13	14	15	16	17	22,909	20,408	26,185	25,495	26,482	15,151	19,822
	39	18	19	20	21	22	23	24	24,443	20,646	25,023	22,734	22,971	14,220	21,614
	40	25	26	27	28	29	30		25,629	22,318	24,899	25,231	26,295	15,973	
Oct 2023	40							01							20,143
	41	02	03	04	05	06	07	08	23,287	21,444	23,278	24,494	23,727	14,823	19,446
	42	09	10	11	12	13	14	15	25,183	22,713	25,339	25,883	25,180	14,755	20,920
	43	16	17	18	19	20	21	22	24,640	21,297	24,807	25,797	24,585	14,799	20,310
	44	23	24	25	26	27	28	29	24,843	23,165	25,584	26,283	27,088	15,946	19,963
45	30	31							20,418	20,122					

Airport Operations Plan - Terminal 1 Arrivals

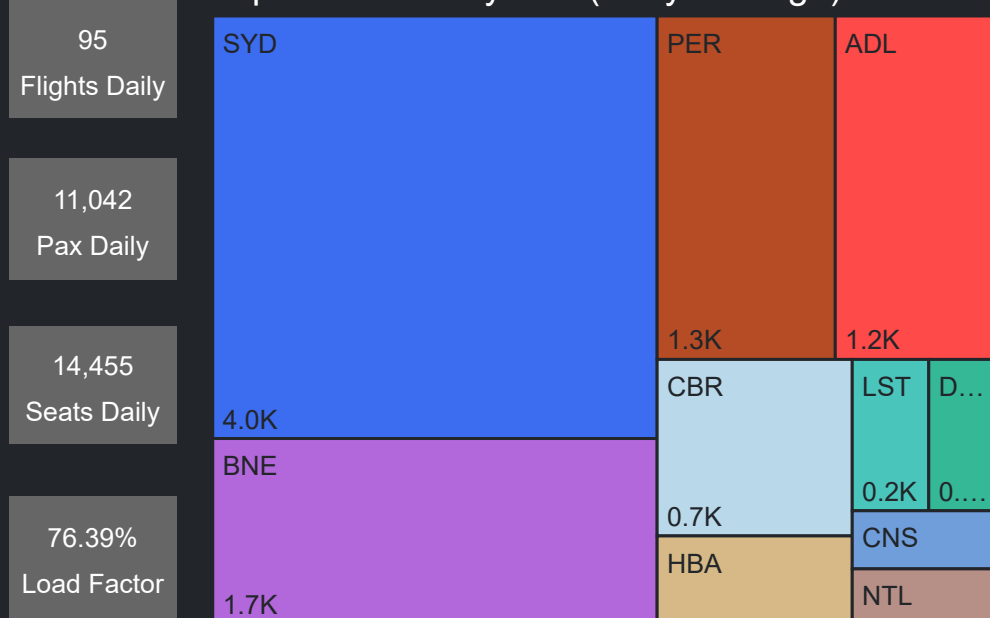
Rolling Hour Pax (Daily Average)



Pax Heat Map

Month	Week	M	Tu	W	Th	F	Sa	Su	M	Tu	W	Th	F	Sa	Su	
Sep 2023	36					01	02	03						13,227	7,543	9,113
	37	04	05	06	07	08	09	10	11,224	9,726	11,592	11,950	13,116	7,203	8,842	
	38	11	12	13	14	15	16	17	10,915	9,455	12,953	12,732	12,767	6,621	8,717	
	39	18	19	20	21	22	23	24	10,979	9,311	12,686	11,432	13,628	8,472	10,692	
	40	25	26	27	28	29	30		13,842	12,020	13,749	14,067	14,813	9,569		
Oct 2023	40							01							10,816	
	41	02	03	04	05	06	07	08	11,677	10,559	12,107	13,069	12,033	7,621	8,460	
	42	09	10	11	12	13	14	15	11,751	10,943	12,459	12,789	12,728	7,524	9,753	
	43	16	17	18	19	20	21	22	11,403	10,342	12,767	13,711	13,024	7,686	9,137	
	44	23	24	25	26	27	28	29	11,281	11,110	12,817	12,920	13,036	7,096	8,495	
45	30	31							9,880	11,641						

Top 10 Routes by Pax (Daily Average)



95 Flights Daily

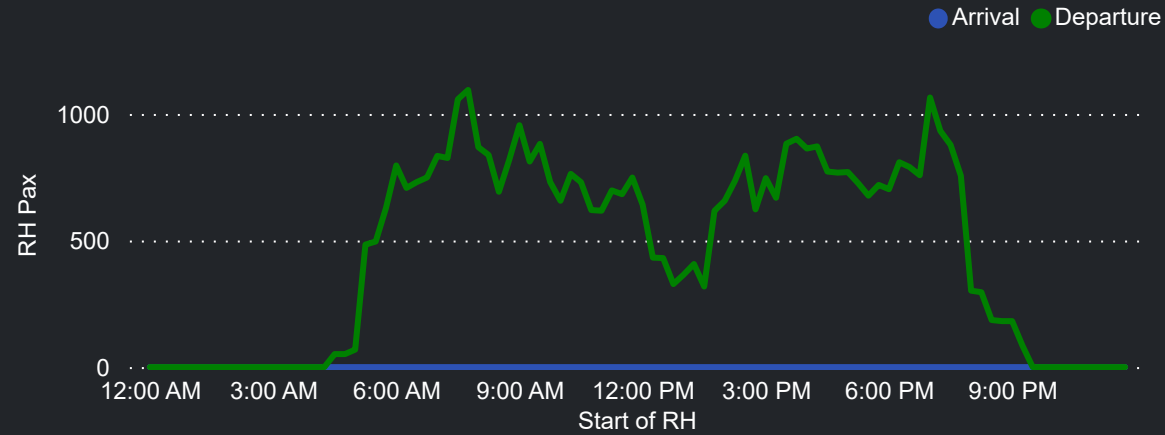
11,042 Pax Daily

14,455 Seats Daily

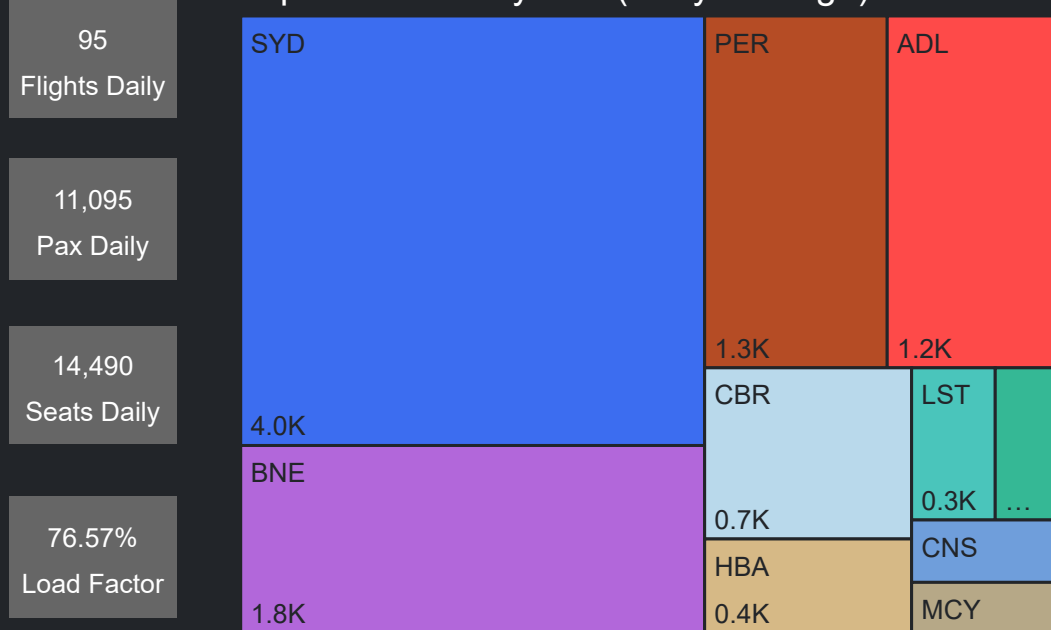
76.39% Load Factor

Airport Operations Plan - Terminal 1 Departures

Rolling Hour Pax (Daily Average)



Top 10 Routes by Pax (Daily Average)

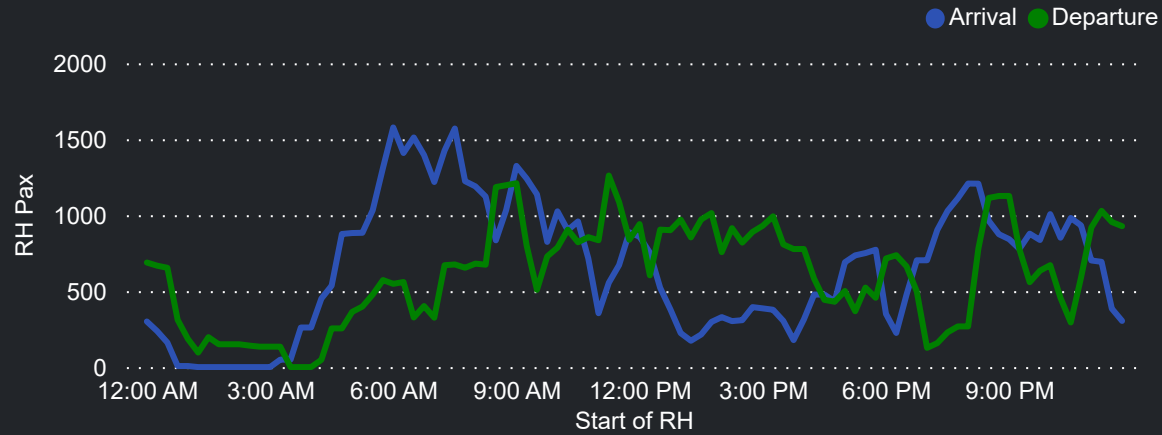


Pax Heat Map

Month	Week	M	Tu	W	Th	F	Sa	Su	M	Tu	W	Th	F	Sa	Su	
Sep 2023	36					01	02	03						10,896	6,664	10,732
	37	04	05	06	07	08	09	10	12,500	11,447	12,161	12,229	12,452	7,779	11,289	
	38	11	12	13	14	15	16	17	11,994	10,953	13,232	12,763	13,715	8,530	11,105	
	39	18	19	20	21	22	23	24	13,464	11,335	12,337	11,302	9,343	5,748	10,922	
	40	25	26	27	28	29	30		11,787	10,298	11,150	11,164	11,482	6,404		
Oct 2023	40							01							9,327	
	41	02	03	04	05	06	07	08	11,610	10,885	11,171	11,425	11,694	7,202	10,986	
	42	09	10	11	12	13	14	15	13,432	11,770	12,880	13,094	12,452	7,231	11,167	
	43	16	17	18	19	20	21	22	13,237	10,955	12,040	12,086	11,561	7,113	11,173	
	44	23	24	25	26	27	28	29	13,562	12,055	12,767	13,363	14,052	8,850	11,468	
45	30	31							10,538	8,481						

Airport Operations Plan - Terminal 2

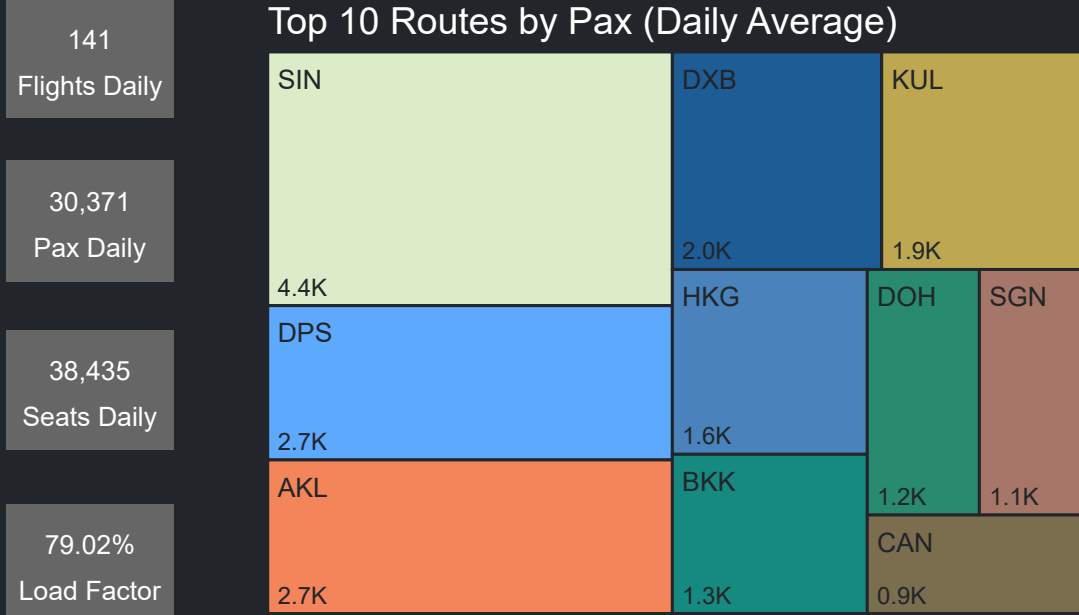
Rolling Hour Pax (Daily Average)



Pax Heat Map

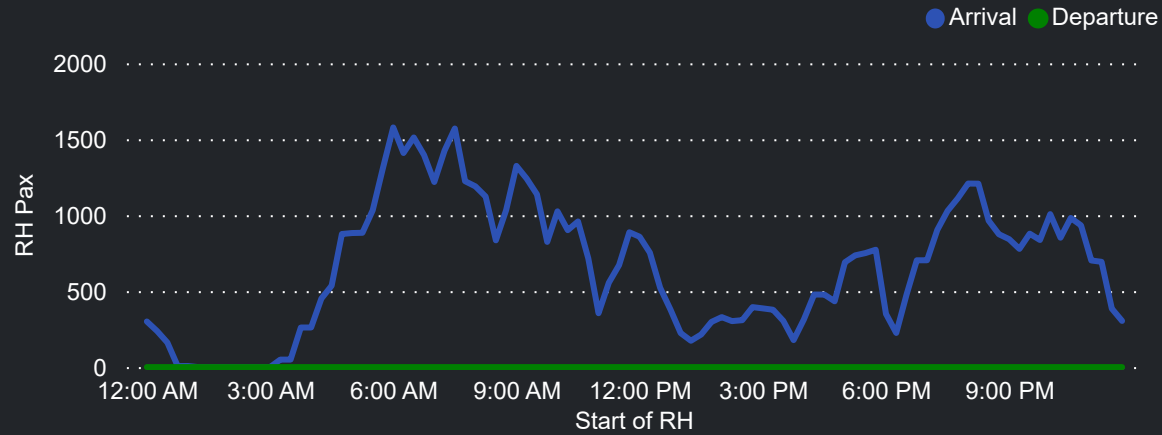
Month	Week	M	Tu	W	Th	F	Sa	Su	M	Tu	W	Th	F	Sa	Su	
Sep 2023	36					01	02	03						30,736	30,677	31,444
	37	04	05	06	07	08	09	10	26,501	26,632	26,266	28,139	31,464	31,359	32,389	
	38	11	12	13	14	15	16	17	26,768	27,512	27,882	30,738	33,356	33,176	34,212	
	39	18	19	20	21	22	23	24	29,770	29,589	29,134	31,792	34,017	32,802	33,605	
Oct 2023	40	25	26	27	28	29	30		29,486	29,132	28,480	31,556	32,711	31,631		
	40							01							31,527	
	41	02	03	04	05	06	07	08	30,654	28,663	29,083	30,322	31,698	32,664	33,036	
	42	09	10	11	12	13	14	15	30,375	28,238	28,521	29,207	31,560	31,152	31,730	
	43	16	17	18	19	20	21	22	29,446	27,616	28,532	29,392	30,693	31,374	31,730	
	44	23	24	25	26	27	28	29	28,649	28,120	27,943	29,409	30,631	31,081	30,325	
45	30	31						34,162	32,171							

Top 10 Routes by Pax (Daily Average)



Airport Operations Plan - Terminal 2 Arrivals

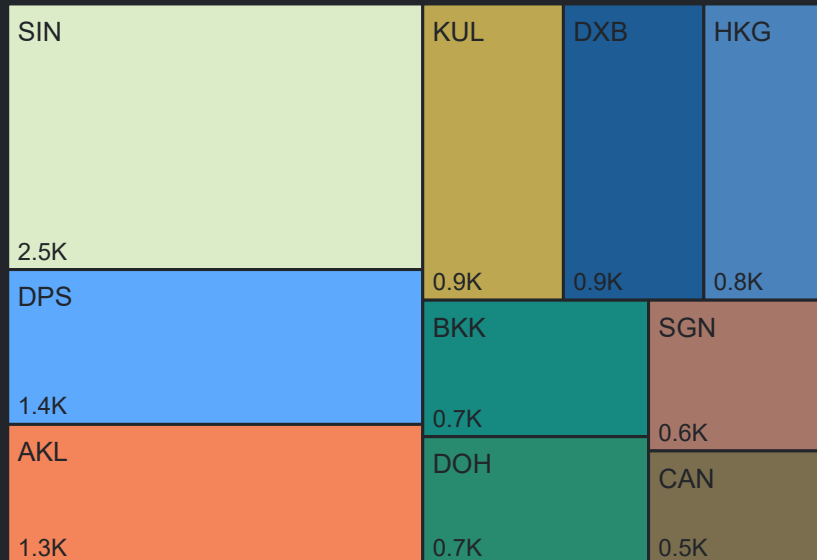
Rolling Hour Pax (Daily Average)



Pax Heat Map

Month	Week	M	Tu	W	Th	F	Sa	Su	M	Tu	W	Th	F	Sa	Su	
Sep 2023	36					01	02	03						14,948	15,237	15,893
	37	04	05	06	07	08	09	10	12,514	12,960	12,422	14,100	15,435	15,825	16,970	
	38	11	12	13	14	15	16	17	13,347	13,951	13,227	14,673	15,652	16,004	16,921	
	39	18	19	20	21	22	23	24	14,136	14,518	13,830	15,293	16,376	16,185	17,185	
	40	25	26	27	28	29	30		14,780	15,315	14,836	16,234	16,955	17,483		
Oct 2023	40							01							17,476	
	41	02	03	04	05	06	07	08	16,447	16,076	15,904	16,514	17,425	17,486	17,829	
	42	09	10	11	12	13	14	15	16,256	15,434	15,533	15,721	17,272	16,609	17,349	
	43	16	17	18	19	20	21	22	15,565	15,214	15,433	15,957	16,714	16,749	17,713	
	44	23	24	25	26	27	28	29	15,426	15,658	15,159	15,585	16,675	16,034	16,131	
45	30	31							18,217	16,446						

Top 10 Routes by Pax (Daily Average)



71
Flights Daily

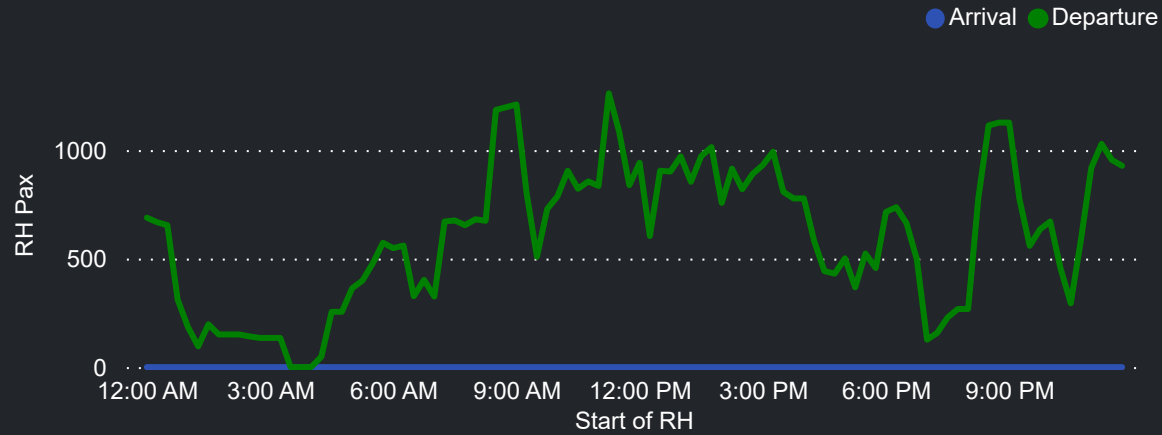
15,758
Pax Daily

19,244
Seats Daily

81.88%
Load Factor

Airport Operations Plan - Terminal 2 Departures

Rolling Hour Pax (Daily Average)



Pax Heat Map

Month	Week	M	Tu	W	Th	F	Sa	Su	M	Tu	W	Th	F	Sa	Su
Sep 2023	36					01	02	03					15,788	15,440	15,551
	37	04	05	06	07	08	09	10	13,987	13,672	13,844	14,039	16,029	15,534	15,419
	38	11	12	13	14	15	16	17	13,421	13,561	14,655	16,065	17,704	17,172	17,291
	39	18	19	20	21	22	23	24	15,634	15,071	15,304	16,499	17,641	16,617	16,420
	40	25	26	27	28	29	30		14,706	13,817	13,644	15,322	15,756	14,148	
Oct 2023	40							01							14,051
	41	02	03	04	05	06	07	08	14,207	12,587	13,179	13,808	14,273	15,178	15,207
	42	09	10	11	12	13	14	15	14,119	12,804	12,988	13,486	14,288	14,543	14,381
	43	16	17	18	19	20	21	22	13,881	12,402	13,099	13,435	13,979	14,625	14,017
	44	23	24	25	26	27	28	29	13,223	12,462	12,784	13,824	13,956	15,047	14,194
	45	30	31						15,945	15,725					

Top 10 Routes by Pax (Daily Average)

SIN	DXB	KUL	
2.0K	1.1K	1.0K	
AKL	HKG	SGN	DOH
1.4K	0.7K	0.5K	0.5K
DPS	BKK	CAN	
1.3K	0.7K	0.5K	

70
Flights Daily

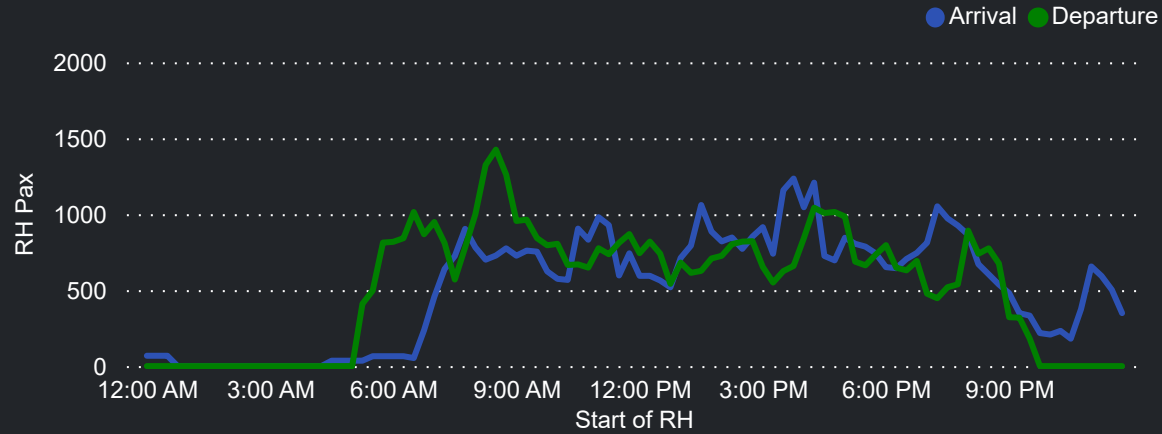
14,614
Pax Daily

19,191
Seats Daily

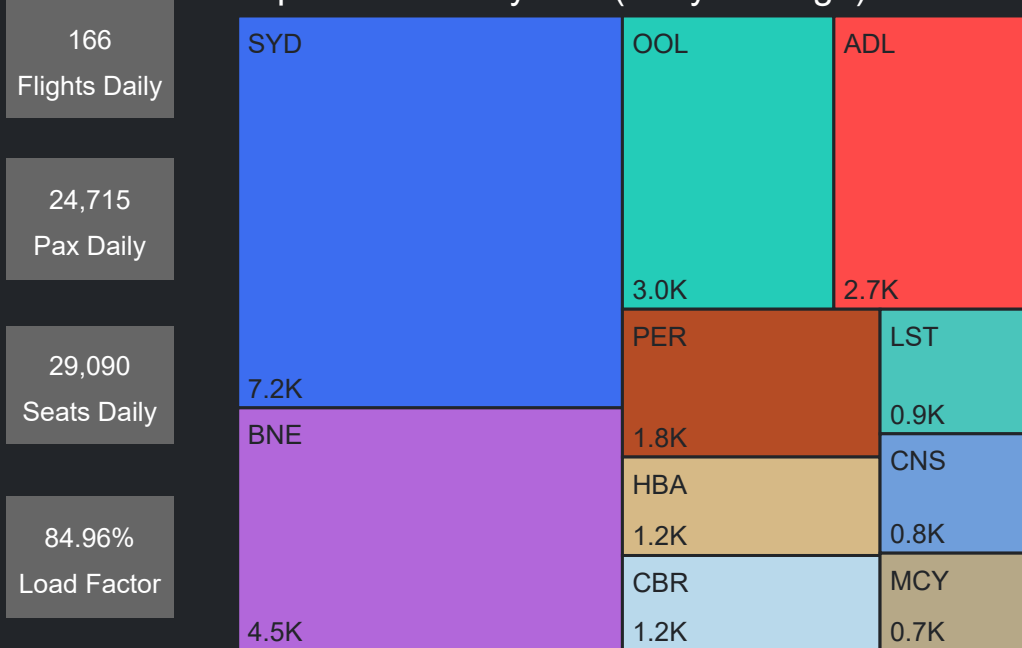
76.15%
Load Factor

Airport Operations Plan - Terminal 3

Rolling Hour Pax (Daily Average)



Top 10 Routes by Pax (Daily Average)

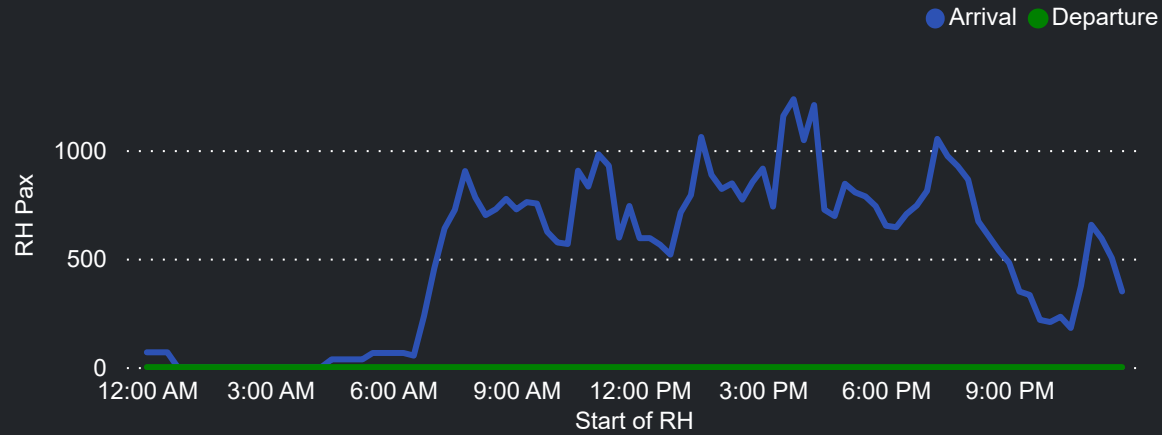


Pax Heat Map

Month	Week	M	Tu	W	Th	F	Sa	Su	M	Tu	W	Th	F	Sa	Su	
Sep 2023	36					01	02	03						26,855	17,473	24,051
	37	04	05	06	07	08	09	10	26,131	22,656	23,004	26,171	27,984	18,315	23,755	
	38	11	12	13	14	15	16	17	26,428	23,946	24,741	25,948	28,057	18,270	24,492	
	39	18	19	20	21	22	23	24	25,343	21,591	23,051	24,102	24,556	17,568	25,589	
	40	25	26	27	28	29	30		25,704	23,232	23,469	25,723	27,611	19,770		
Oct 2023	40							01							25,553	
	41	02	03	04	05	06	07	08	29,173	24,427	23,890	26,963	27,536	19,384	26,723	
	42	09	10	11	12	13	14	15	27,728	23,957	24,190	27,295	29,460	18,837	26,666	
	43	16	17	18	19	20	21	22	28,100	23,325	23,973	27,051	29,515	19,352	26,713	
	44	23	24	25	26	27	28	29	28,055	24,257	24,825	28,181	30,585	19,408	26,643	
45	30	31							27,428	22,866						

Airport Operations Plan - Terminal 3 Arrivals

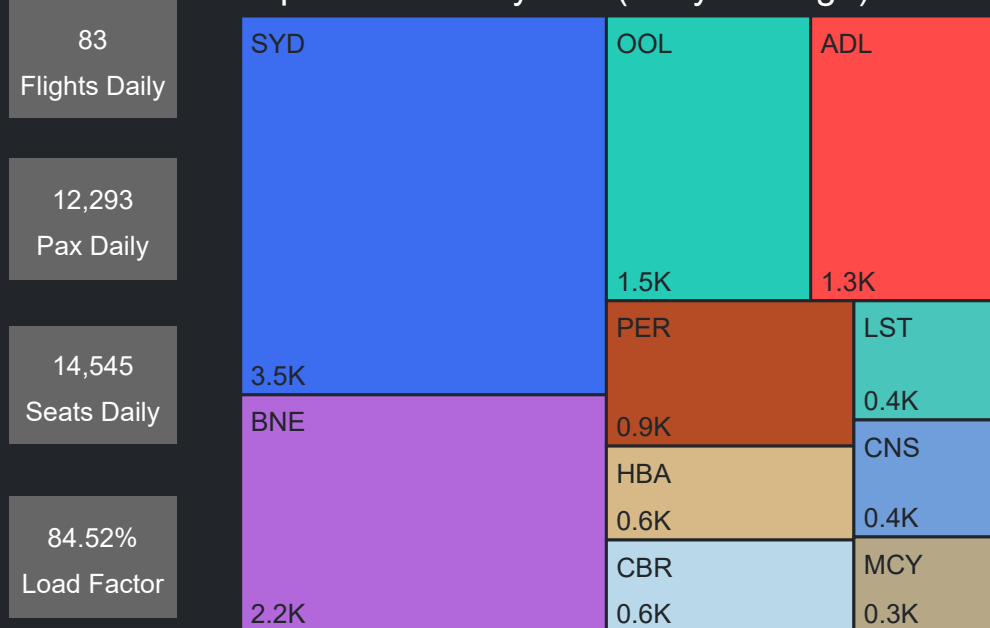
Rolling Hour Pax (Daily Average)



Pax Heat Map

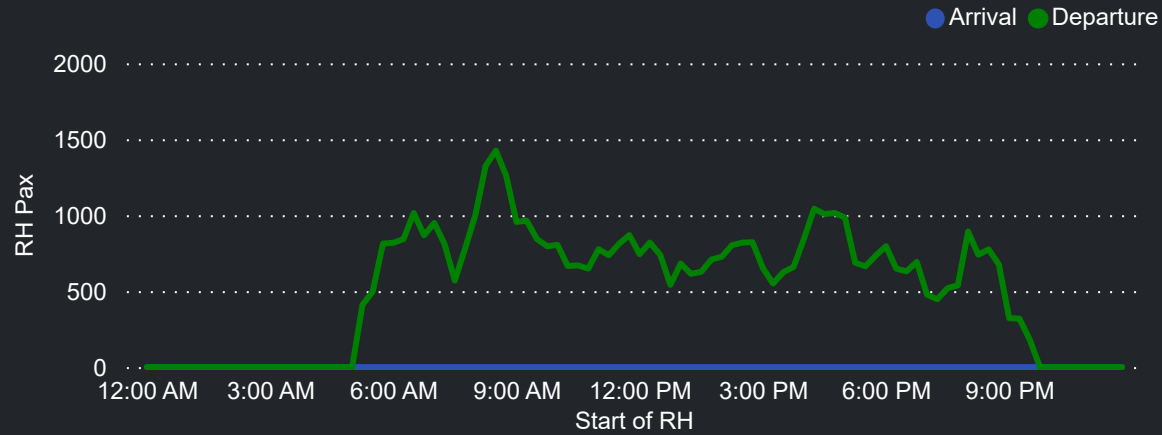
Month	Week	M	Tu	W	Th	F	Sa	Su	M	Tu	W	Th	F	Sa	Su	
Sep 2023	36					01	02	03						14,251	8,798	11,658
	37	04	05	06	07	08	09	10	12,753	10,860	11,269	12,934	14,017	9,057	11,366	
	38	11	12	13	14	15	16	17	12,512	11,481	12,152	12,989	13,326	8,435	11,569	
	39	18	19	20	21	22	23	24	11,672	9,882	11,255	12,102	13,383	9,691	12,976	
	40	25	26	27	28	29	30		13,391	12,763	13,009	13,970	14,851	10,971		
Oct 2023	40							01							13,692	
	41	02	03	04	05	06	07	08	15,043	12,430	12,564	13,811	13,561	9,612	12,534	
	42	09	10	11	12	13	14	15	12,846	11,390	11,864	13,145	14,750	9,283	13,117	
	43	16	17	18	19	20	21	22	13,202	11,410	11,796	13,740	15,221	10,229	12,917	
	44	23	24	25	26	27	28	29	13,062	11,676	12,215	13,770	14,831	8,973	12,374	
45	30	31							13,361	12,120						

Top 10 Routes by Pax (Daily Average)



Airport Operations Plan - Terminal 3 Departures

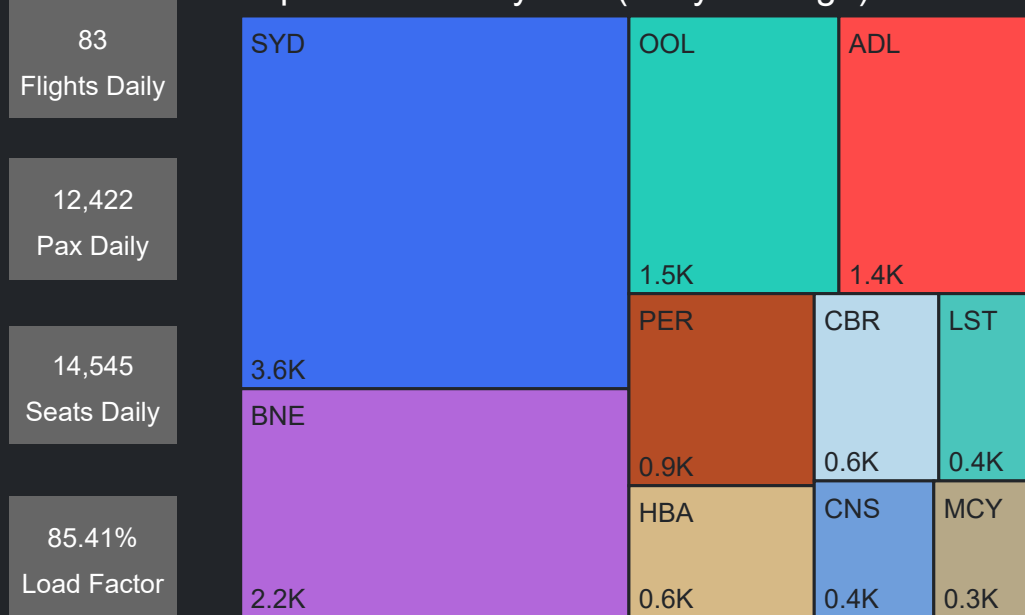
Rolling Hour Pax (Daily Average)



Pax Heat Map

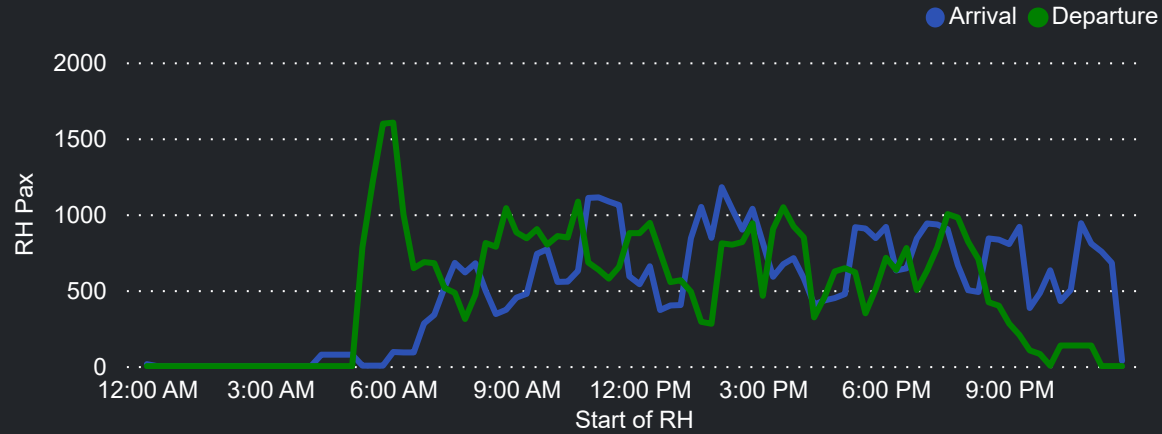
Month	Week	M	Tu	W	Th	F	Sa	Su	M	Tu	W	Th	F	Sa	Su	
Sep 2023	36					01	02	03						12,604	8,675	12,393
	37	04	05	06	07	08	09	10	13,378	11,796	11,735	13,237	13,967	9,258	12,389	
	38	11	12	13	14	15	16	17	13,916	12,465	12,589	12,959	14,731	9,835	12,923	
	39	18	19	20	21	22	23	24	13,671	11,709	11,796	12,000	11,173	7,877	12,613	
	40	25	26	27	28	29	30		12,313	10,469	10,460	11,753	12,760	8,799		
Oct 2023	40							01							11,861	
	41	02	03	04	05	06	07	08	14,130	11,997	11,326	13,152	13,975	9,772	14,189	
	42	09	10	11	12	13	14	15	14,882	12,567	12,326	14,150	14,710	9,554	13,549	
	43	16	17	18	19	20	21	22	14,898	11,915	12,177	13,311	14,294	9,123	13,796	
	44	23	24	25	26	27	28	29	14,993	12,581	12,610	14,411	15,754	10,435	14,269	
45	30	31						14,067	10,746							

Top 10 Routes by Pax (Daily Average)

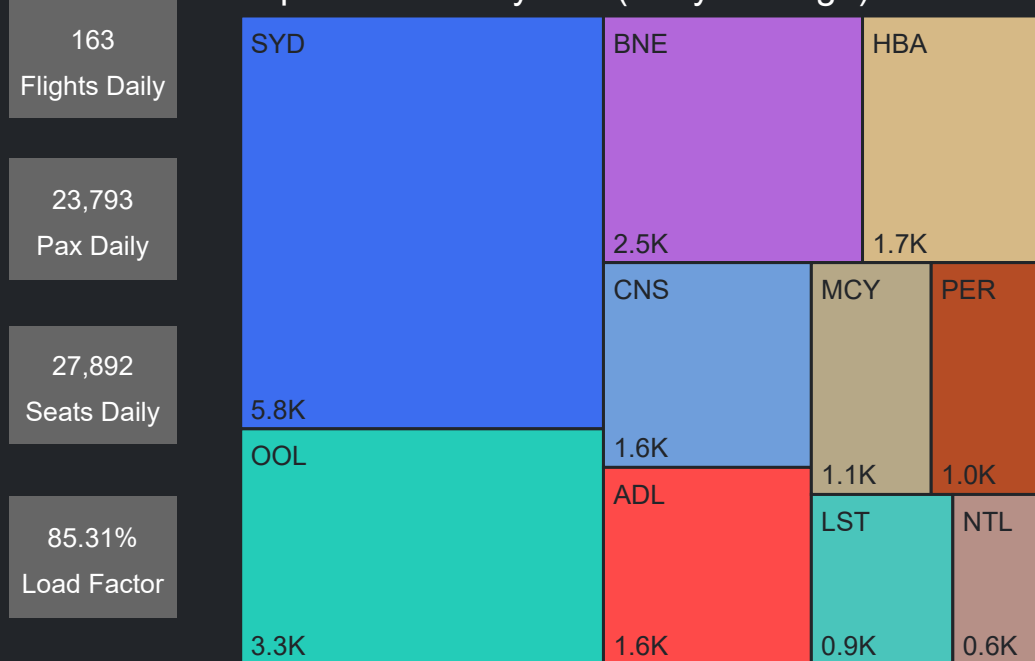


Airport Operations Plan - Terminal 4

Rolling Hour Pax (Daily Average)



Top 10 Routes by Pax (Daily Average)

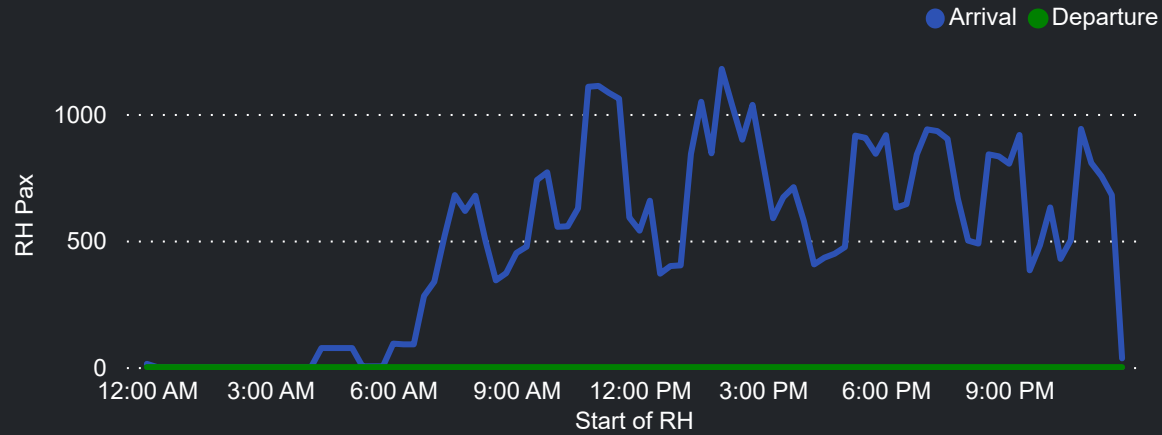


Pax Heat Map

Month	Week	M	Tu	W	Th	F	Sa	Su	M	Tu	W	Th	F	Sa	Su
Sep 2023	36					01	02	03					23,934	20,020	22,943
	37	04	05	06	07	08	09	10	22,989	21,617	21,763	20,802	24,431	20,109	22,858
	38	11	12	13	14	15	16	17	22,555	21,494	22,968	23,234	26,267	22,056	25,379
	39	18	19	20	21	22	23	24	25,151	25,073	25,940	25,141	26,013	22,352	26,250
	40	25	26	27	28	29	30		26,916	24,065	25,163	24,616	26,647	23,455	
Oct 2023	40							01							24,944
	41	02	03	04	05	06	07	08	25,535	25,205	25,652	24,694	24,891	23,274	25,195
	42	09	10	11	12	13	14	15	24,711	22,496	24,596	22,584	24,309	20,909	22,316
	43	16	17	18	19	20	21	22	23,133	21,550	23,770	22,626	25,157	20,961	23,351
	44	23	24	25	26	27	28	29	23,619	22,615	24,779	23,333	26,210	22,311	25,869
	45	30	31						24,928	23,676					

Airport Operations Plan - Terminal 4 Arrivals

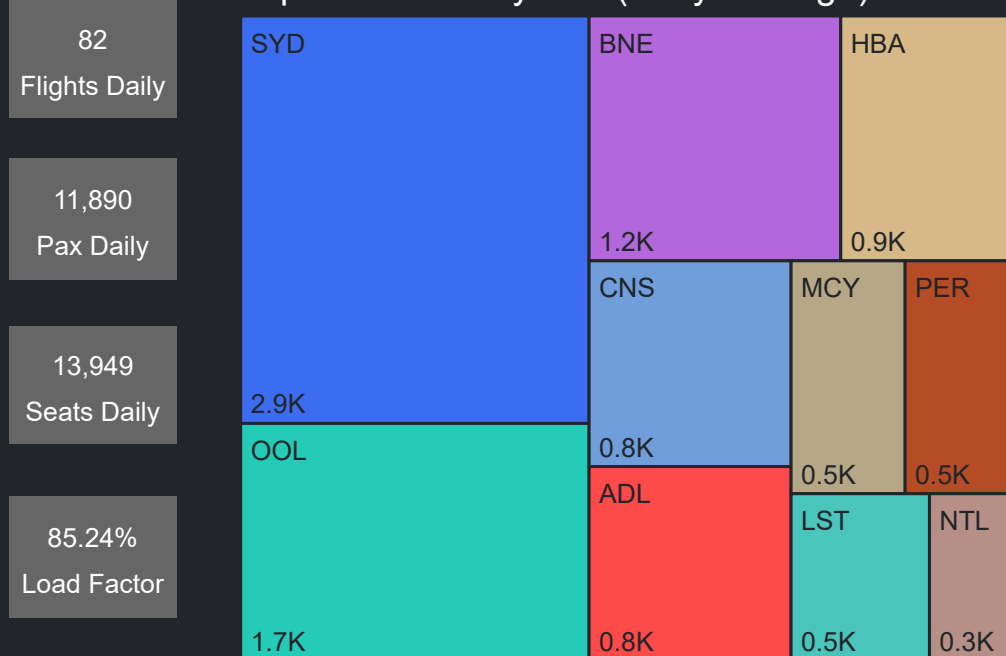
Rolling Hour Pax (Daily Average)



Pax Heat Map

Month	Week	M	Tu	W	Th	F	Sa	Su	M	Tu	W	Th	F	Sa	Su	
Sep 2023	36					01	02	03						12,320	10,185	11,586
	37	04	05	06	07	08	09	10	11,285	10,241	10,384	10,358	12,307	9,863	10,728	
	38	11	12	13	14	15	16	17	11,116	10,162	11,275	11,494	12,670	10,706	12,159	
	39	18	19	20	21	22	23	24	11,725	11,935	12,960	12,487	13,508	11,864	13,286	
	40	25	26	27	28	29	30		13,916	12,975	13,681	13,330	14,543	12,703		
Oct 2023	40							01							13,359	
	41	02	03	04	05	06	07	08	12,796	12,900	13,273	12,698	12,557	11,696	12,196	
	42	09	10	11	12	13	14	15	11,679	11,035	12,105	11,295	12,066	10,106	10,806	
	43	16	17	18	19	20	21	22	11,140	10,779	12,268	11,737	12,968	10,808	11,499	
	44	23	24	25	26	27	28	29	10,819	11,006	11,988	11,332	12,636	10,900	12,078	
45	30	31						12,609	12,419							

Top 10 Routes by Pax (Daily Average)



82
Flights Daily

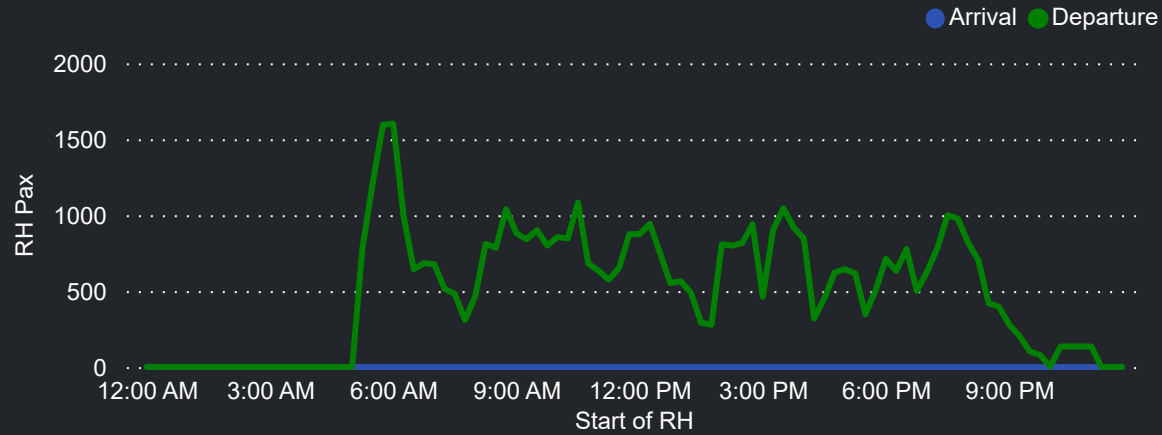
11,890
Pax Daily

13,949
Seats Daily

85.24%
Load Factor

Airport Operations Plan - Terminal 4 Departures

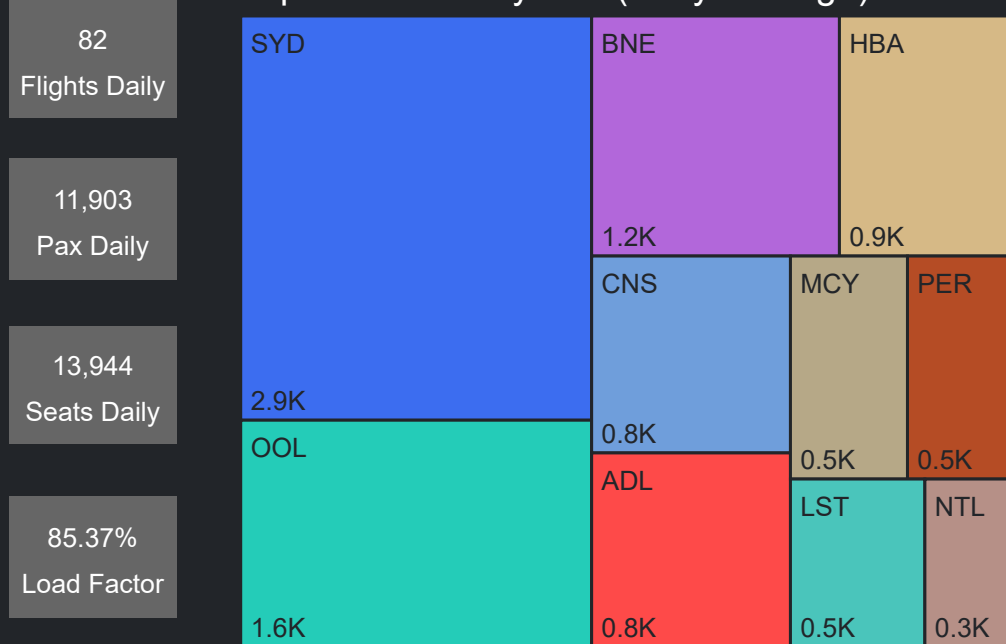
Rolling Hour Pax (Daily Average)



Pax Heat Map

Month	Week	M	Tu	W	Th	F	Sa	Su	M	Tu	W	Th	F	Sa	Su	
Sep 2023	36					01	02	03						11,614	9,835	11,357
	37	04	05	06	07	08	09	10	11,704	11,376	11,379	10,444	12,124	10,246	12,130	
	38	11	12	13	14	15	16	17	11,439	11,332	11,693	11,740	13,597	11,350	13,220	
	39	18	19	20	21	22	23	24	13,426	13,138	12,980	12,654	12,505	10,488	12,964	
	40	25	26	27	28	29	30		13,000	11,090	11,482	11,286	12,104	10,752		
Oct 2023	40							01							11,585	
	41	02	03	04	05	06	07	08	12,739	12,305	12,379	11,996	12,334	11,578	12,999	
	42	09	10	11	12	13	14	15	13,032	11,461	12,491	11,289	12,243	10,803	11,510	
	43	16	17	18	19	20	21	22	11,993	10,771	11,502	10,889	12,189	10,153	11,852	
	44	23	24	25	26	27	28	29	12,800	11,609	12,791	12,001	13,574	11,411	13,791	
	45	30	31						12,319	11,257						

Top 10 Routes by Pax (Daily Average)



82
Flights Daily

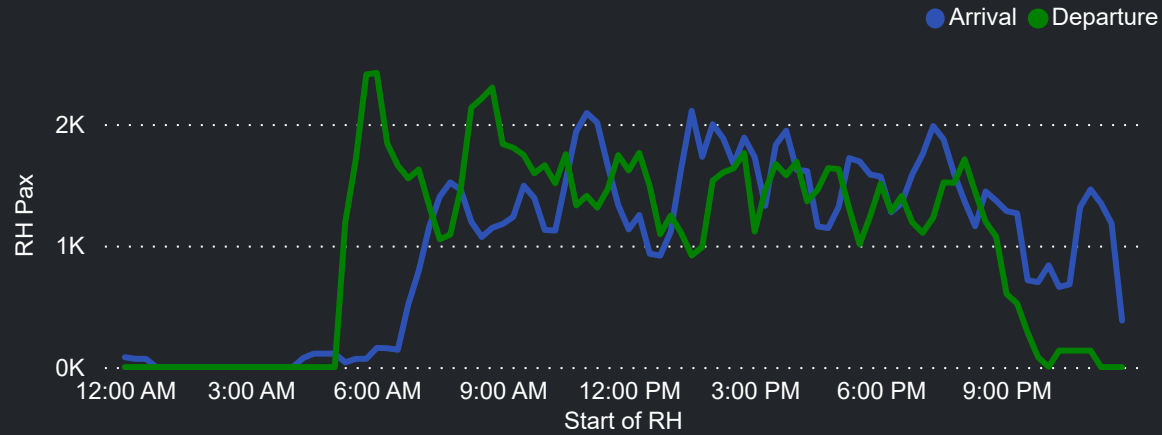
11,903
Pax Daily

13,944
Seats Daily

85.37%
Load Factor

Airport Operations Plan - Terminal 3 & 4

Rolling Hour Pax (Daily Average)



Top 10 Routes by Pax (Daily Average)

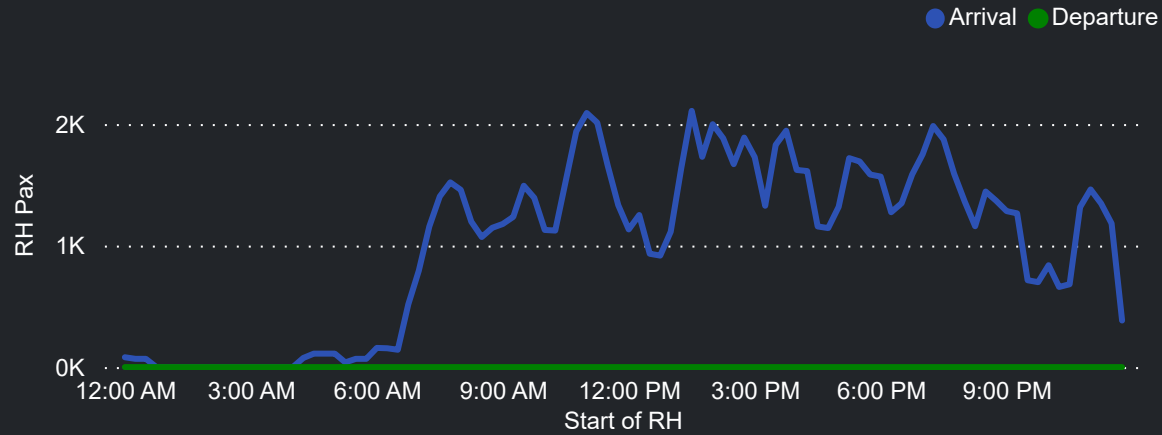


Pax Heat Map

Month	Week	M	Tu	W	Th	F	Sa	Su	M	Tu	W	Th	F	Sa	Su
Sep 2023	36					01	02	03					50,789	37,493	46,994
	37	04	05	06	07	08	09	10	49,120	44,273	44,767	46,973	52,415	38,424	46,613
	38	11	12	13	14	15	16	17	48,983	45,440	47,709	49,182	54,324	40,326	49,871
	39	18	19	20	21	22	23	24	50,494	46,664	48,991	49,243	50,569	39,920	51,839
	40	25	26	27	28	29	30		52,620	47,297	48,632	50,339	54,258	43,225	
Oct 2023	40							01							50,497
	41	02	03	04	05	06	07	08	54,708	49,632	49,542	51,657	52,427	42,658	51,918
	42	09	10	11	12	13	14	15	52,439	46,453	48,786	49,879	53,769	39,746	48,982
	43	16	17	18	19	20	21	22	51,233	44,875	47,743	49,677	54,672	40,313	50,064
	44	23	24	25	26	27	28	29	51,674	46,872	49,604	51,514	56,795	41,719	52,512
45	30	31							52,356	46,542					

Airport Operations Plan - Terminal 3 & 4 Arrivals

Rolling Hour Pax (Daily Average)



Pax Heat Map

Month	Week	M	Tu	W	Th	F	Sa	Su	M	Tu	W	Th	F	Sa	Su
Sep 2023	36					01	02	03					26,571	18,983	23,244
	37	04	05	06	07	08	09	10	24,038	21,101	21,653	23,292	26,324	18,920	22,094
	38	11	12	13	14	15	16	17	23,628	21,643	23,427	24,483	25,996	19,141	23,728
	39	18	19	20	21	22	23	24	23,397	21,817	24,215	24,589	26,891	21,555	26,262
	40	25	26	27	28	29	30		27,307	25,738	26,690	27,300	29,394	23,674	
Oct 2023	40							01							27,051
	41	02	03	04	05	06	07	08	27,839	25,330	25,837	26,509	26,118	21,308	24,730
	42	09	10	11	12	13	14	15	24,525	22,425	23,969	24,440	26,816	19,389	23,923
	43	16	17	18	19	20	21	22	24,342	22,189	24,064	25,477	28,189	21,037	24,416
	44	23	24	25	26	27	28	29	23,881	22,682	24,203	25,102	27,467	19,873	24,452
45	30	31							25,970	24,539					

Top 10 Routes by Pax (Daily Average)



164
Flights Daily

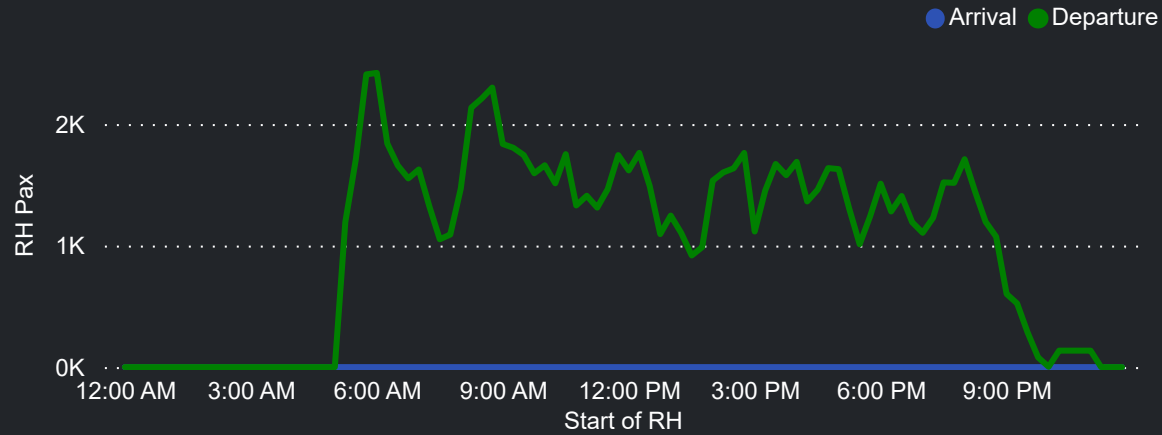
24,183
Pax Daily

28,494
Seats Daily

84.87%
Load Factor

Airport Operations Plan - Terminal 3 & 4 Departures

Rolling Hour Pax (Daily Average)



Pax Heat Map

Month	Week	M	Tu	W	Th	F	Sa	Su	M	Tu	W	Th	F	Sa	Su	
Sep 2023	36					01	02	03						24,218	18,510	23,750
	37	04	05	06	07	08	09	10	25,082	23,172	23,114	23,681	26,091	19,504	24,519	
	38	11	12	13	14	15	16	17	25,355	23,797	24,282	24,699	28,328	21,185	26,143	
	39	18	19	20	21	22	23	24	27,097	24,847	24,776	24,654	23,678	18,365	25,577	
	40	25	26	27	28	29	30		25,313	21,559	21,942	23,039	24,864	19,551		
Oct 2023	40							01							23,446	
	41	02	03	04	05	06	07	08	26,869	24,302	23,705	25,148	26,309	21,350	27,188	
	42	09	10	11	12	13	14	15	27,914	24,028	24,817	25,439	26,953	20,357	25,059	
	43	16	17	18	19	20	21	22	26,891	22,686	23,679	24,200	26,483	19,276	25,648	
	44	23	24	25	26	27	28	29	27,793	24,190	25,401	26,412	29,328	21,846	28,060	
45	30	31						26,386	22,003							

Top 10 Routes by Pax (Daily Average)

